

Cybersecurity and Emerging Technology Solutions for North American Government and Enterprise Customers

Plurilock[™] Corporate Presentation February 2025

TSXV: PLUR | OTCQB: PLCKF



Disclaimer

This presentation is not to be construed as a public offering or offering memorandum of the Company's securities in any jurisdiction. The information in this presentation is for information purposes only. It is not intended as investment, financial or other advice. Unless noted otherwise, all financial information contained herein should be considered unaudited. There is a risk that audited information will differ significantly from the financial information presented herein and that technical and financial assumptions, objectives and projections may fail to materialize. The information provided herein is management's best understanding as of this date of the potential of the Company and the related financial benefits, but it is the responsibility of the potential investor to form its own opinion contrasting the information provided with other sources of information for completeness and reasonableness.

Forward-Looking Statements

Certain information set forth in this presentation contains "forward-looking information", including "future-oriented financial information" and "financial outlook", under applicable securities laws (collectively referred to herein as forward-looking statements). Except for statements of historical fact, the information contained herein constitutes forward-looking statements and includes, but is not limited to, the (i) projected financial performance of the Company; (ii) completion of, and the use of proceeds from, the sale of any shares being offered hereunder; (iii) the expected development of the Company's business, projects, and joint ventures; (iv) execution of the Company's vision and growth strategy, including with respect to future M&A activity and global growth; (v) sources and availability of third-party financing for the Company; (vi) completion of the Company's initiatives that are currently underway, in development or otherwise under consideration; (vii) renewal of the Company's current customer, supplier and other material agreements; and (viii) future liquidity, working capital, and capital requirements. Forward-looking statements are provided to allow potential investors the opportunity to understand management's beliefs and opinions in respect of the future so that they may use such beliefs and opinions as one factor in evaluating an investment.

These statements are not guarantees of future performance and undue reliance should not be placed on them. Such forward-looking statements necessarily involve known and unknown risks and uncertainties, which may cause actual performance and financial results in future periods to differ materially from any projections of future performance or result expressed or implied by such forward-looking statements. Risks and uncertainties include those stated in the Management Discussion and Analyses for the third quarter ended September 30, 2024, and the year ended December 31, 2023, and in the Company's other public filings on the Canadian Securities Administrators' website at www.sedarplus.ca.

Although forward-looking statements contained in this presentation are based upon what management of the Company believes are reasonable assumptions, there can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. The Company undertakes no obligation to update forward-looking statements if circumstances or management's estimates or opinions should change except as required by applicable securities laws. The reader is cautioned not to place undue reliance on forward-looking statements.

Confidentiality

The information contained in this presentation is for discussion purposes only and is strictly confidential information of the Company. This presentation is furnished to you on a confidential basis solely for the purpose of providing you with information regarding the Company. By your acceptance hereof, you covenant that neither you nor your agents, representatives, directors or employees will copy, reproduce or distribute this presentation or the information herein to others, in whole or in part, at any time, without the prior written consent of the Company and that you will keep confidential this presentation, the information herein and any information otherwise obtained from the Company.



Plurilock Security Inc. TSX.V PLUR • OTCQB PLCKF

Plurilock provides IT and cybersecurity solutions to government and commercial clients in jurisdictions across North America and NATO countries. We operate a portfolio of mature brands with strong name recognition in the marketplace.

SOLUTIONS DIVISION





CYBER SERVICES

PROPRIETARY SAAS SOFTWARE

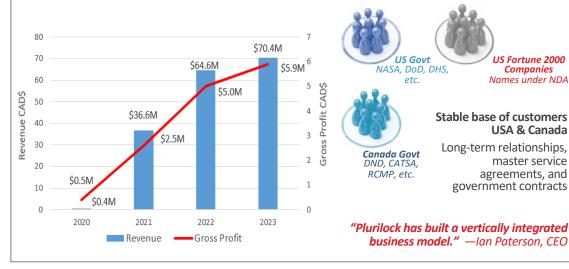




BUSINESS OVERVIEW

Plurilock is a vertically integrated business model. Our Solutions Division serves as a base from which we farm higher-margin engagements for margin expansion.

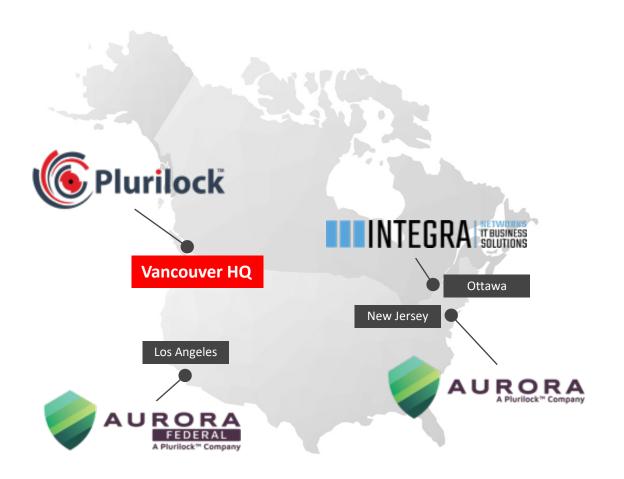
- Solutions Division (Aurora, Integra) provides full line of leading IT and cybersecurity solutions, with established sales relationships, master service agreements, and trusted ARR-like repeatable purchasing contract behavior across governments and enterprises
- **Tech-enabled Services** (Plurilock Critical Services) provides enterprise cybersecurity and resilience engineering sold direct and indirect through Solutions Division, strategic alliances
- Proprietary SaaS software (Plurilock AI) provides an all-in-one cloud and identity protection platform for commercial customers sold both direct and indirect through Solutions Division





Captive Enterprise Audience Poised for X-Selling Growth

Plurilock has earned the trust of these organizations. We are loyal to the customer, not a technology.



HIGHLIGHTED CUSTOMERS

NASA

US Air Force

US Navy

US Army

US Marine Corp

US DoD

US Treasury

US Federal Trade Commission

US Department of Homeland Security

Office of Executive of the President

US Department of Commerce

US Department of Justice

US Department of Agriculture

US Department of Transportation

US Department of Energy

US Department of Interior

US Department of State

US Department of Labor

Canadian Air Transport Security

Authority

Canadian Department of National

Defense

Royal Canadian Mounted Police California Government Agencies

5th largest economy in the world Blue Chip Publicly Traded Companies

 Financial Services, Healthcare, Pharmaceutical, Manufacturing, Semiconductors

HIGHLIGHTED STRATEGIC & TOP PARTNERS

CrowdStrike (CRWD:NSDQ)

TD SYNNEX (SNX:NYSE)

Dell Technologies Atlassian Software Palo Alto Networks Menlo Security **VMware**

Salesforce.com **Entrust Datacard** Cylance Fortinet

Autodesk

Microsoft Corp. **Tenable Security** Adobe SAP SE



Partial List of Plurilock Subject Matter Experts

A key competitive advantage in identifying opportunities and attracting world-class talent.

, ,	5 7 5 11	3	
ALLIANCE PARTNER	HIGHLIGHTS	ALLIANCE PARTNER	HIGHLIGHTS
Ed Hammersla Director CYBER	 Former Head of Raytheon Cyber Products (NYSE:RTX) Former Chief Strategy Officer, Forcepoint 	Patrick Gorman Advisor CYBER, NATIONAL SECURITY	 Former Executive Vice President, Booz Allen Hamilton (NYSE:BAH) Former CISO, Bank of America Former CIO, US Intelligence Community
Jennifer Swindell Director STRATEGY	 Former Senior Vice President, Booz Allen Hamilton (NYSE:BAH) Former Special Operations Officer, US Navy 	Chris Pierce Advisor/Consultant CYBER, NATIONAL SECURITY	 Former Executive Vice President, Booz Allen Hamilton (NYSE:BAH) Former Lieutenant in the US Navy
VADM Mike McConnell, USN Ret. Retired Director, Advisor CYBER, NATIONAL SECURITY	 Former Director NSA, and Director National Intelligence (DNI) Former Vice Chair & Co-CEO, Booz Allen Hamilton (NYSE: BAH) 	H. Bryan Cunningham Advisor/Consultant CYBER, COMPLIANCE, GRC, POLICY	 Former White House Cyber and National Security Lawyer Palantir Senior Advisor Executive Director of UC Irvine Cybersecurity Policy and Research Institute
VADM Jan Tighe, USN Ret. Advisor CYBER, CRYPTOGRAPHY, MANUFACTURING	 Former Director of Naval Intelligence Former Commander of the Tenth Fleet and Fleet Cyber Command, US Navy Current Board Member, Goldman Sachs (NYSE:GS); General Motors (NYSE:GM); MITRE 	Collin Barry Advisor/Consultant CYBER, GEOPOLITICS, THREAT INTELLIGENCE	 Former Director, Security & Intelligence Operations, Discord; Expedia Former Intelligence Analyst, Central Intelligence Agency
Gaétan Houle Advisor/Consultant CYBER, MANUFACTURING AEROSPACE	 Former Chief Security Officer Airbus (PA:AIR); Bombardier (TSX:BBD) Former Embassy Security, Canada DND 	Joe Sexton Advisor/Consultant CYBER STRATEGY	 Former Executive Vice President, McAfee Former Executive Cisco, EMC, Computer Associates (CA) Former and Current Board Member, CrowdStrike, Aqua Security, Menlo Security
David Kris Advisor/Consultant CYBER, NATIONAL SECURITY	 Former Assistant Attorney General for National Security, U.S. Dept of Justice. Current advisor to U.S. Intelligence Community 		



Our Corporate Strategy

Plurilock acquires distribution, then cross-sells higher margin products and services.

Acquire Distribution Enterprise and public sector accounts in North America and allied countries. THREE DISTRIBUTION **ACQUISITIONS** AURORA INTEGRA ITBUSINESS ATRION **Repeatable Enterprise VAR Sales**

Embed Services Team Members

High-end security consulting cross-sold into acquired accounts.

LAUNCH OF DEDICATED CRITICAL SERVICES UNIT



High-growth, High-margin Long-term Contracts

Identify and Launch Software Products

Identify, ship SaaS products based on gaps discovered during engagements.

PLURILOCK AI PLATFORM IDENTITY PATENTS DLP PATENTS





Q3 2024 YTD Highlights

Continued growth and strategy execution (acquisitions in 2022, integration in 2023, execution in 2024).

+70%
Critical Services
YTD growth

Driving Margin Expansion

- Critical Services 8.7% of total revenue vs 4.1% Q3 2023 YTD
- X-Selling → Margin Expansion

\$5.5M Gross Profit

Path to Profitability

 Gross Profit \$5.5M vs \$4.9M Q3 2023 YTD, continue to prioritize high-end cyber consulting

Expanding Relationships

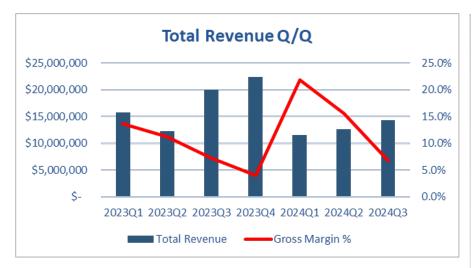
- US\$19.3M Contract w/ S&P 500 Semiconductor Company
- Partnerships w/ CrowdStrike (NSDQ:CRWD) & TD SYNNEX (NYSE:SNX)
- New sales to U.S. Government Agencies
- New sales to existing Canadian Government Agencies
- Multiple critical services contracts w/ existing customers
- US\$22.9 million in new sales announced year-to-date October 2024
- Multiple additions to the Industry Advisory Council

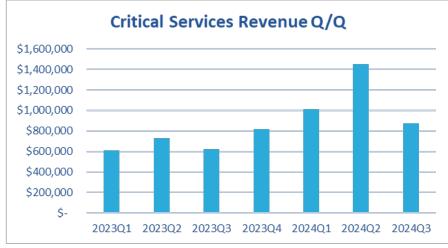




Q3 2024 Financials

Fiscal 2024 revenue is on track to exceed fiscal 2023 revenue.









- The Company expects Q4 2024 to be up sequentially from O3 2024 on the back of strong order growth in Q3 and sales closed in early Q4.
- Revenue and gross margin for the first 10 months of 2024 (year-to-date as of the end of October) have already exceeded the total revenue and gross margin for the entire year of 2023.



We Sell Into a \$2 Trillion Annual Cybersecurity Market¹

Companies keep getting hacked. These key drivers continue to make cybersecurity a daily global crisis.



Increased Spending for Protection

- 1 in 6 businesses are attacked in Canada, doubling spending in 2023¹
- Companies being forced to invest in cybersecurity

International Conflicts

- War in Ukraine, conflict in Israel
- Growth in attacks and overall attacker. count²
- Cyber losses up 74% year over year³



Political Pressure

Conflict and cyber-vulnerability creating increased cybersecurity pressure on leadership

Regulatory & Insurance

- Penalties for running afoul of regulation continue to increase, regulators like SEC increasing scrutiny^{4,5,6}
- Cyber insurance more expensive, harder to get, and keep⁷



4 Million Cyber Jobs Unfilled

 Deep and growing shortage in skilled cybersecurity labor, 4 million cyber iobs unfilled8

Solutions Needed

- The need is thus for solutions providers, not vendors
- Simply buying products is not feasible when there is a shortage of labor and skills to deploy and operate them



Case Study: Critical Services for Major Technology Manufacturer

Plurilock assessments led to a replatform of an S&P 500 company security stack—and to follow-on business.



Initial Contact

A major S&P 500 technology manufacturer contracted Plurilock Critical Services to conduct 360-degree assessment of security options, including its data loss prevention (DLP) and security operations center (SOC) performance and infrastructure.



Plurilock Discovers

The Critical Services team found several major cybersecurity functions operating at risk or below capability—and a fragmented toolchain consisting of disparate brands and platforms.



Expanding Relationship

Two initial successful projects ultimately grew to include eight additional projects—and counting—to substantially reengineer the customer's cybersecurity universe, resulting in next gen AI capabilities, reduction in risk, and significant cost savings/avoidance.



OUTCOMES

- New client acquired in March 2024
- Over US\$22 million total sales in 7 months
- Results for client include US\$7 million in cost savings/avoidance
- Re-platformed from legacy technology to best of breed next-gen AI tech
- Trusted relationship for ongoing business
- New inbound and brand expansion



Plurilock Al SaaS Platform

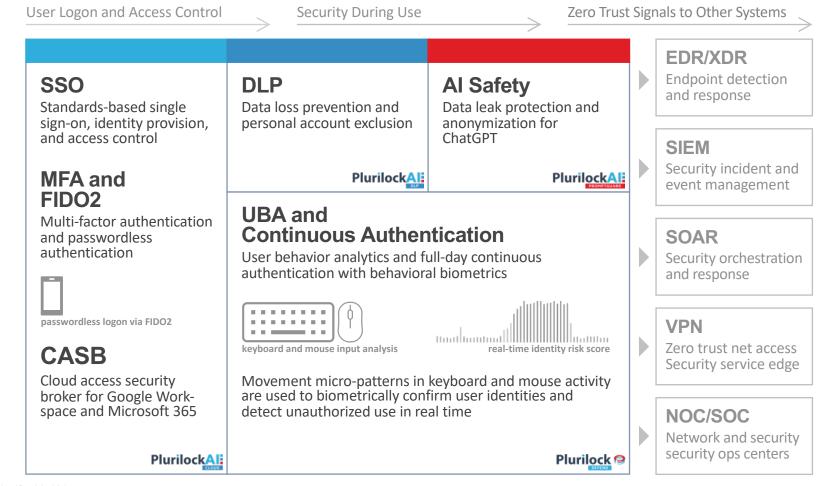
All-in-one identity and data protection to reduce risk and comply with regulations.



Advanced, Multi-patented Zero Trust Security Platform

Plurilock AI is a proprietary, SaaS-based security platform that provides SSO, MFA, CASB, DLP, UBA, and continuous authentication capabilities to a worldwide list of customers.

Plurilock AI is affordable and usable vs. competing solutions, leading Info-Tech to rank Plurilock AI as a gold medalist and quadrant champion for value and customer satisfaction in both 2023 and 2024.¹



1. See: https://www.infotech.com/software-reviews/products/plurilock-ai?c_id=191



Proven Management Team



Ian L. Paterson – CEO

15-year analytics entrepreneur, proven track record in commercializing data science solutions and landing multi-million dollar accounts.







Scott Meyers, CPA – CFO

20-year proven financial leader, with experience in a number of industries, driving profitability, and navigating complex M&A activities.







Tucker Zengerle – COO

20-year operations expert with experience in scaling operations and driving company growth in the financial sector, with roles in banking, private equity, and cybersecurity.

QOMPLX:





World-class Directors and Advisors



Ali Hakimzadeh, CFA **Executive Chairman**

25 years of corporate finance and investment banking experience, involved in over \$1B in small cap financing and M&A across North America. Formerly served as Chairman of HS GovTech before sale to private equity.



Jennifer Swindell **Independent Director**

Formerly Senior Vice President at Perspecta and Booz Allen Hamilton, and as a U.S. Navy Special Operations Officer. Jen has led strategic initiatives to provide life-cycle security services support to U.S. government agencies.



VADM Mike McConnell (Ret.) Retired Director, Chair of Advisory Council

Former Director of National Intelligence under presidents George W. Bush and Obama and former **Director of the National Security** Agency under presidents George H. W. Bush and Clinton. Vice Chairman at Booz Allen Hamilton.



Ed Hammersla Independent Director

Formerly head of **Raytheon Cyber Products** and President of Forcepoint Federal. Ed held a leading role in developing SELinux and has held leadership positions with IBM, Informix Federal, NEC, and Trusted Computer Solutions.



Blake Corbet Independent Director

SVP Corp. Dev. Officer at **HEALWELL AI**. Previously co-Head of Investment Banking at PI Financial Corp. and has held senior investment banking positions at Haywood Securities, CIBC World Markets and **Salomon Brothers** over the last 25 years.



Joe Sexton **Strategic Advisor**

Former president of Worldwide Field Operations for **AppDynamics**. Former EVP at **McAffee**. Past executive positions at Cisco, EMC, CA, and Mercury Interactive. Board member at Laconic, Agua Security, Xfactor, and Menlo Security.

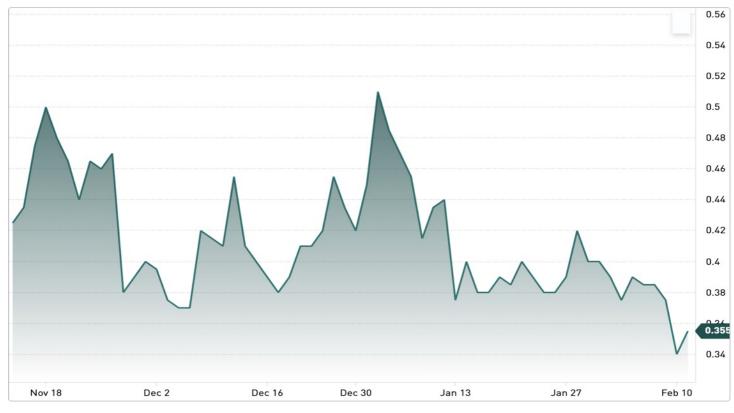


Current Capitalization Table

All figures are shown in Canadian dollars.

Current Cap Structure — Feb. 11, 2025						
Ticker	TSXV: PLUR OTCQB: PLCKF					
Share price ¹	\$0.355					
52-week high/low ¹	\$2.75/0.20					
Market capitalization ¹	\$27.6M					
Common shares outstanding ²	77.7M					
Convertible debentures ²	0.1M					
Warrants ²	26.2M					
Options ²	4.8M					
RSUs ²	3.8M					
Fully diluted shares outstanding ²	112.6M					
Cash ³	\$3.4M					

TMX 3-Month Chart¹



- 1. As per TMX.com as of Feb. 11, 2025
- 2. As per the Company as of Feb 11, 2025
- 3. As of September 30, 2024 (Q3-2024 latest published)



Plurilock vs. Peers

As of February 11, 2025		Primary	Share	Basic Equity	Enterprise		EV/ Revenue			Gr. Margin %	
Company Name	Ticker	Region	Price C\$	Value	Value	FY 2023	2024E	2025E	FY 2023	2024E	2025E
Value-Added Reseller Peers											
Cognizant	CTSH-US	Global	\$125.8	\$62,361.2	\$61,263.8	2.4x	2.2x	2.1x	34.3%	34.2%	34.4%
CDW	CDW-US	Global	\$274.4	\$36,573.9	\$44,670.1	1.6x	1.5x	1.4x	21.8%	21.9%	21.8%
ePlus	PLUS-US	North Am., EMEA	\$98.8	\$2,664.2	\$2,372.1	0.8x	0.8x	0.8x	24.8%	26.5%	26.1%
PC Connection	CNXN-US	North Am.	\$93.9	\$2,468.7	\$1,834.4	0.5x	0.5x	0.4x	18.0%	18.5%	18.4%
Mean						1.3x	1.2x	1.2x	24.7%	25.3%	25.2%
Median						1.2x	1.1x	1.1x	23.3%	24.2%	23.9%
As of February 11, 2025		Primary	Share	Basic Equity	Enterprise	EV/ Revenue			Gr. Margin %		
Company Name	Ticker	Region	Price C\$	Value	Value	FY 2023	2024E	2025E	FY 2023	2024E	2025E
Critical Services & Defense Peers											
Booz Allen	BAH-US	Global	\$178.1	\$23,086.1	\$27,258.0	1.9x	1.6x	1.5x	41.6%	42.0%	42.1%
CACI	CACI-US	USA	\$522.3	\$11,710.6	\$15,856.6	1.8x	1.5x	1.3x	34.3%	32.8%	33.5%
Globant	GLOB-US	Global	\$309.0	\$13,379.6	\$13,429.1	4.8x	3.9x	3.4x	38.2%	37.3%	37.3%
ASGN	ASGN-US	USA	\$113.7	\$5,027.7	\$6,219.0	1.0x	1.1x	1.1x	28.8%	28.9%	28.8%
CI&T	CINT-US	Global	\$10.7	\$1,425.6	\$1,532.2	2.5x	2.6x	2.2x	33.5%	34.2%	34.4%
SecureWorks	SCWX-US	Global	\$12.2	\$1,067.4	\$993.4	2.0x	NA	NA	64.1%	NA	NA
Hackett Group	HCKT-US	Global	\$45.9	\$1,267.4	\$1,280.6	3.3x	2.9x	2.8x	40.0%	40.6%	41.1%
Telos	TLS-US	USA	\$5.1	\$367.8	\$273.5	1.4x	1.8x	1.3x	36.4%	33.8%	37.5%
Allot	ALLT-US	Global	\$11.5	\$443.5	\$423.8	3.4x	3.2x	3.0x	59.6%	71.1%	70.9%
Mean						2.4x	2.3x	2.1x	41.8%	40.1%	40.7%
Median						2.0x	2.2x	1.9x	38.2%	35.7%	37.4%
Plurilock Security		Global	\$0.36	\$21.7	\$19.6	0.3x	NA	NA	8.3%	NA	NA

Undervalued by Many Measures

- Margin expansion from cross selling a large potential catalyst.
- Path to profitability validating scalable and sustainable business model.
- Over 50% of PLUR's business from U.S. Federal government.

Data from FactSet, February 11, 2025; values shown in CAD\$



Acquired Peers



- Acquired by: EQT Asia
- US\$76/share (EV of US\$3.0 billion)
- 75% premium closing stock price on April 29, 2024
- 51% premium to 30-day VWAP ending April 29, 2024



- Acquired by: World Wide Technology Holding Co., LLC
- C\$24.50/share (EV of C\$1.8 billion)
- 32% premium to the day prior to commencement of the review process
- 19% premium to the 90-day VWAP



- Acquired by: H.I.G. Capital
- C\$5.50/share (EV of C\$1.3 billion)
- 57% premium to the closing price and 30-day VWAP ending February 6, 2025
- 56% closing price and 57% premium to February 6, 2025



Why Plurilock?



Capitalizing on Rapidly Expanding Cybersecurity Market

Positioned to seize share of \$2 trillion cybersecurity opportunity, 1 focusing on enterprise-critical systems with high demand due to increasing global threats



Proven M&A and Integration Strategy for Accelerated Growth

Completed 4 acquisitions, demonstrating strong track record identifying, acquiring, and integrating high-value targets to enhance proprietary expertise, expand market reach



Strong Revenue Growth Backed by Blue-Chip Clientele

Achieved scale with \$70M revenue in 2023, driven by a diverse base of name-brand public sector & enterprise clients, highlighting the trust & scalability of its relationships



Rapid Expansion in Managed Services with High Margins

Plurilock's Critical Services division is growing over 100% CAGR, benefiting from sticky customer relationships and expanding gross margins



Underappreciated Valuation Relative to Market Peers

Despite significant revenue, a world-class leadership team, and a proven ability to secure top-tier clients, Plurilock remains deeply undervalued compared to peers







Sign up to receive investor updates https://plurilock.com/company/investors/



Contact

lan L. Paterson
CEO

ian@plurilock.com 1.416.800.1566 **Scott Meyers** CFO

scott.meyers@plurilock.com 1.416.854.0078 Ali Hakimzadeh Executive Chairman

ali@sequoiapartners.ca 1.604.306.5720

Sean Peasgood Investor Relations

sean@sophiccapital.com 1.905.364.4746

