

Plurilock™

Securing the systems that power modern life.

Plurilock is a Cyber Systems Integrator and Trusted Advisor to Global 2000 Enterprises and Government Agencies in NATO aligned countries.

Corporate Presentation – August 2026
TSXV: PLUR | OTCQB: PLCKF

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Plurilock is a Cybersecurity System Integrator

Revenue growth \$0.5M (2020) → \$61M (2025)

Critical Services growth 48% year-over-year at 28% GM

100s of Enterprise & Public Sector Customers

Global 2000 enterprises in Finance, Healthcare, Smart Manufacturing

NATO-Aligned Agencies including U.S. Army, U.S. Navy, DHS

Tier-1 OEM and Channel Ecosystem

Partnerships with CrowdStrike, Forcepoint, TD SYNnex, defense primes

Tailwinds from *Buy Canada*, Defence Buildup

Existing client base in US DOD/DOW and Canadian DND

Current Cap Structure — Aug. 25, 2026

Ticker	TSXV: PLUR OTCQB: PLCKF
Share price	\$0.135
52-week high/low	\$0.25/0.09
Market capitalization	\$15M
Common shares outstanding	113M
Fully diluted shares outstanding	169M

Defense is the Next Arms Race

Canada Home field advantage meets historic investment

- 2% to 5% NATO GDP commitment + \$175B Golden Dome
- Established government relationships and procurement expertise
- Domestic credibility as launchpad for Five-Eyes and NATO expansion

NATO

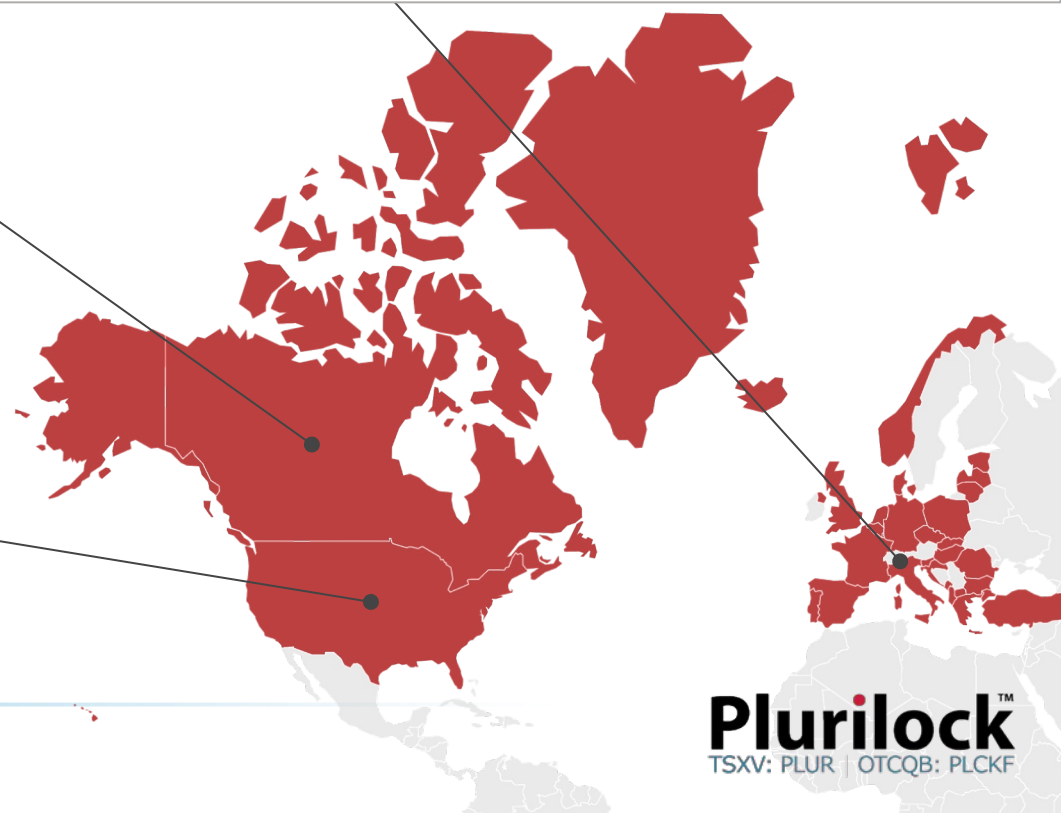
Trusted by allies, positioned to scale

- Advisory council spans UK GCHQ to US Intelligence
- Strategic positioning to penetrate NATO markets as defense budgets surge
- Post-quantum and AI-native solutions
- Foundation building in joint ventures with multinational defense primes

United States

The \$925b opportunity

- 90% of revenue from US Federal customers (Air Force, Navy, DHS, NASA)
- Advisory council: former NSA Directors, White House cybersecurity officials
- Tier-1 defense integrator partnerships
- FY2026 NDAA driving unprecedented spend in world's largest cybersecurity defense market



We work across public sector and regulated commercial segments in NATO allied countries

High Trust, Hard-to-Win Customers

Operating at the **intersection of critical infrastructure and critical services** enables Plurilock to mobilize rapidly in support of federal, enterprise, and defense clients.

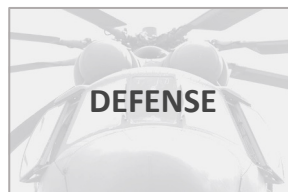
US FEDERAL

- NASA
- US Dept. of Defense
- US Army
- US Navy
- US Air Force
- US Marine Corp
- US Treasury
- US Federal Trade Commission
- US Dept. of Commerce
- US Dept. of Agriculture
- US Dept. of Energy
- US Dept. of Interior
- US Dept. of Justice
- US Dept. of Transportation
- US Dept. of Homeland Security
- Office of Executive of the President

CANADA FEDERAL

- Department of National Defence
- Royal Canadian Mounted Police
- Canadian Security Intelligence
- Public Safety & Emergency Preparedness Canada (PSEPC)
- Canada Border Services Agency
- Canadian Air Transport Security Authority
- Shared Services Canada
- Public Services and Procurement Canada
- Global Affairs Canada
- Treasury Board of Canada Secretariat
- Privy Council Office
- Supreme Court of Canada
- Office of the Superintendent of Financial Institutions
- National Research Council Canada

TRUSTED CUSTOMERS



STRATEGIC PARTNERS

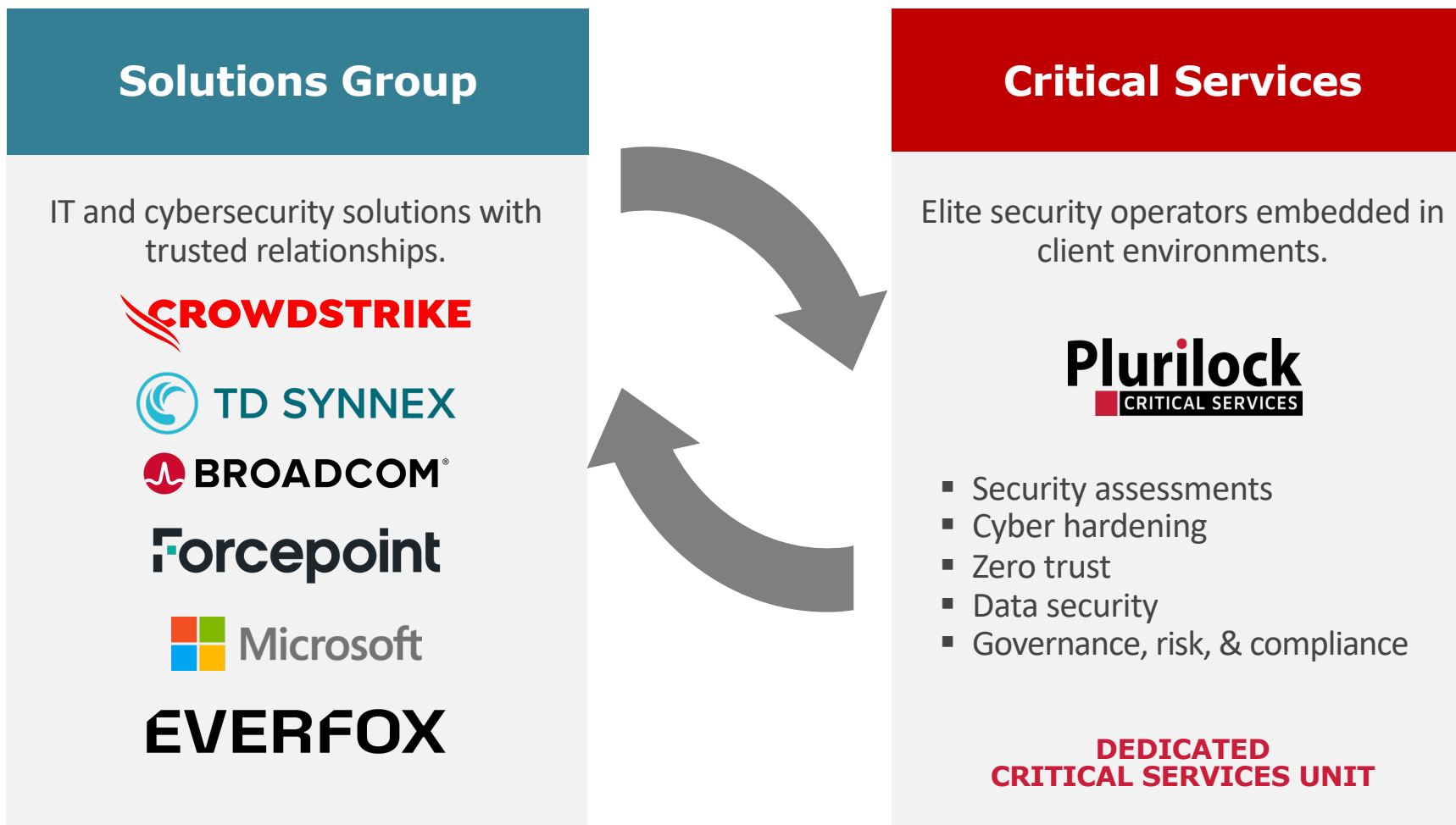


Government & Defense Procurement Vehicles

Plurilock and its subsidiaries hold pre-qualified, vetted positions on federal procurement frameworks across Canada, the United States, and NATO.



Cybersecurity and Defense Tech Solutions



Cleared, Contracted, Ready

We have clearances, the certifications & contract vehicles and are ready for more.

- Active federal contract vehicles (SBIPS, TBIPS, SLSA), and pursuing more
- Existing certifications and pre-qualifications: SOC 2, CCC
- Dedicated defense capture & pursuit team for rapid response of defense-focused RFPs

Plurilock Secures \$5.9 Million in New Contracts Across Federal and Public Sector Clients

- The contracts highlight Plurilock's ongoing momentum in the public sector
- Recent wins include multi-year U.S. Federal agreements and expanding Canadian Government business

April 2, 2025 — [For Immediate Release](#)

Plurilock Announces CA\$900,000 Sale to Canadian Federal Government Agency and Engagement of Investor Relations Service Providers

- Sale Will Provide Edge and Network Security Solution for Protected and Classified Networks

May 2, 2024 — [For Immediate Release](#)

Plurilock Secures Multiple High-Profile Government Sales in the U.S. and Canada

- Reinforces Plurilock's position as a trusted provider to the public sector
- Customers include U.S. Cyber Command, the U.S. Navy, and the Privy Council Office of Canada

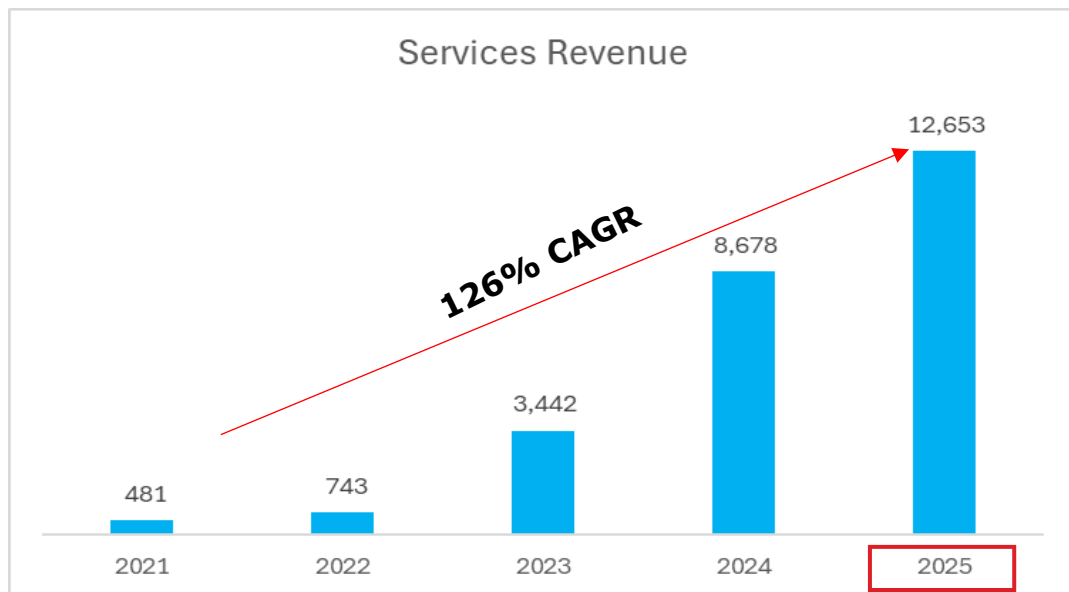
February 18, 2025 — [For Immediate Release](#)

Plurilock Secures CAD\$1.4 Million Contract with Canadian Federal Government

- Strengthens Plurilock's footprint in the Canadian federal market, reinforcing its reputation as a trusted vendor for critical government initiatives
- Plurilock continues to leverage its deep expertise in cybersecurity, IT infrastructure, and compliance-driven technology solutions

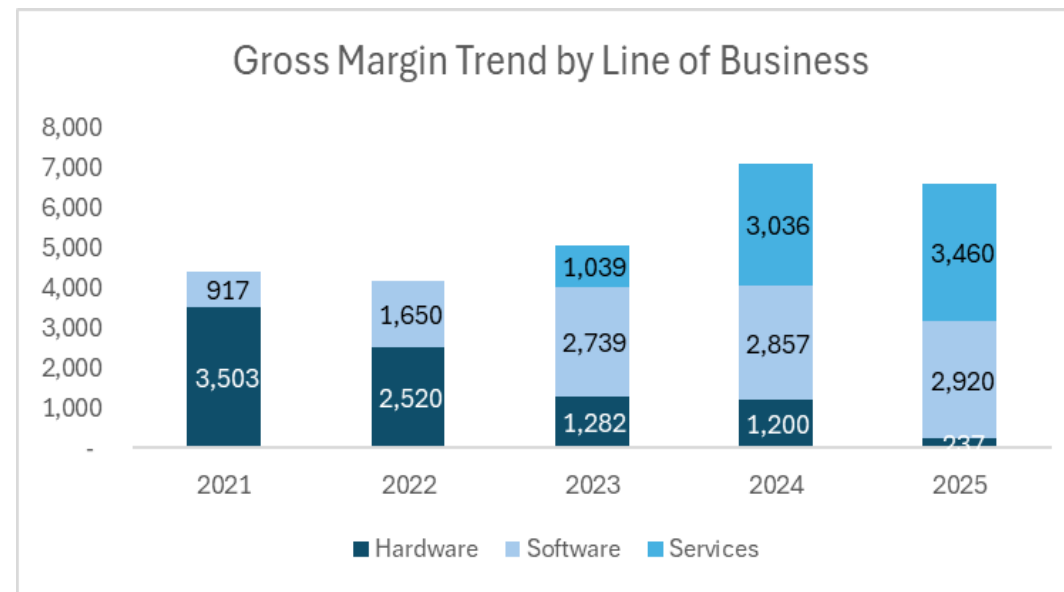
March 10, 2025 — [For Immediate Release](#)

Critical Services Accelerating, Driving Margin Expansion



Accelerating Critical Services Growth

- FY 2025 48% higher than FY 2024 levels
- +\$12.6M FY 2025 vs \$8.6M FY 2024
- Focusing business on services leadership and services first
- Creating momentum by delivering a track record of success for large multi-national corporations



Accelerating Margin Through Mix

- Expanding margins through services growth
- Refocusing resell on software for better margin production and services synergies
- Rapid services growth driving margin improvement

Fiscal 2025 Financial Highlights

+48%

Critical Services
Y/Y Growth

Driving Margin Expansion

- PLCS \$3.5M vs \$3.0M in FY 2024
- PLCS 20.8% of total revenue vs 14.7%

+45%

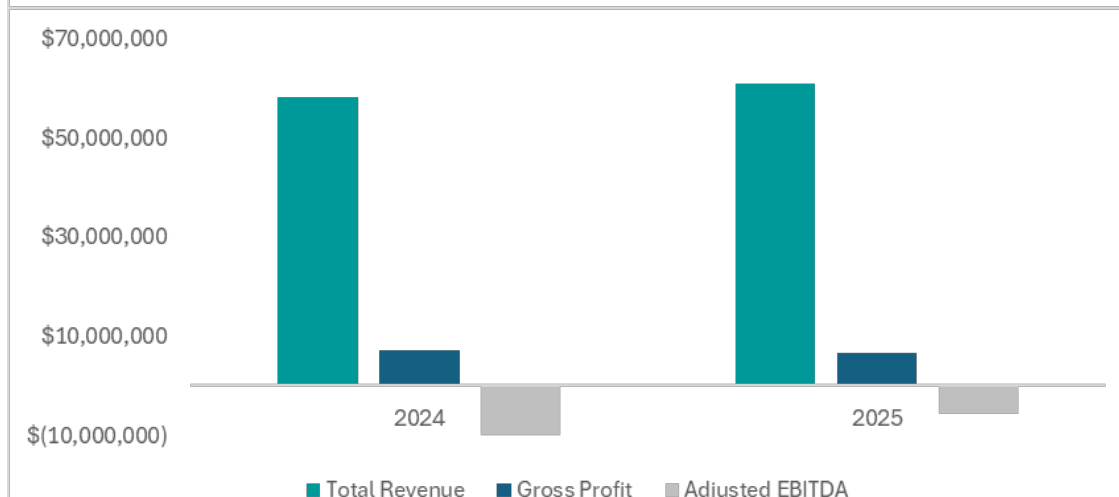
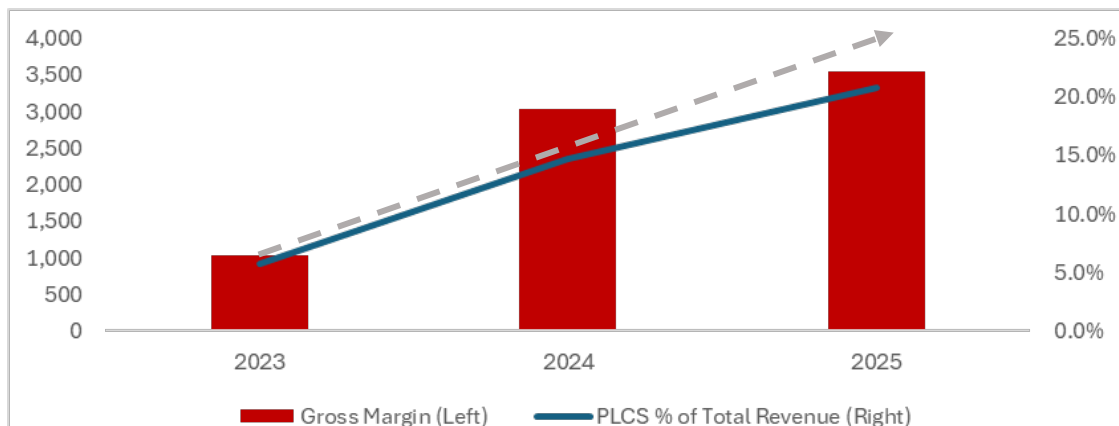
EBITDA
Y/Y Improvement

Path to Profitability

- EBITDA loss 45% narrower than FY 2024
- PLCS higher percentage of revenue & GM

Services Continue to be Core Focus

- Revenue \$61M, up 5% from \$58M revenue in FY 2024
- FY 2025 services account for 20.8% of total revenues, compared to 14.7% for FY 2024
- FY 2025 services ~54% of gross margin composition
- 45% Adj EBITDA loss improvement y/y to (\$5.5)M
- Operating leverage to improve further as revenue mix continues shift toward higher-margin Critical Services and software-enabled engagements



Q1-26 Financial Highlights

34%

**Critical Services
Gross Margin**

Driving Margin Expansion

- PLCS Gross Margin 34% vs 28% in prior quarter
- Total Gross Margin 14.3% vs 11.7% in Q1-25

+27%

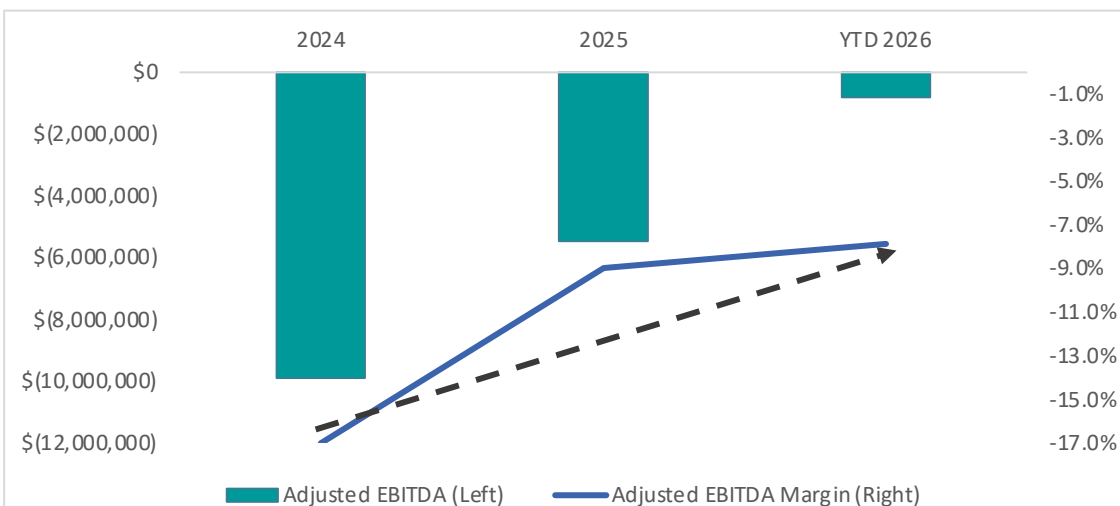
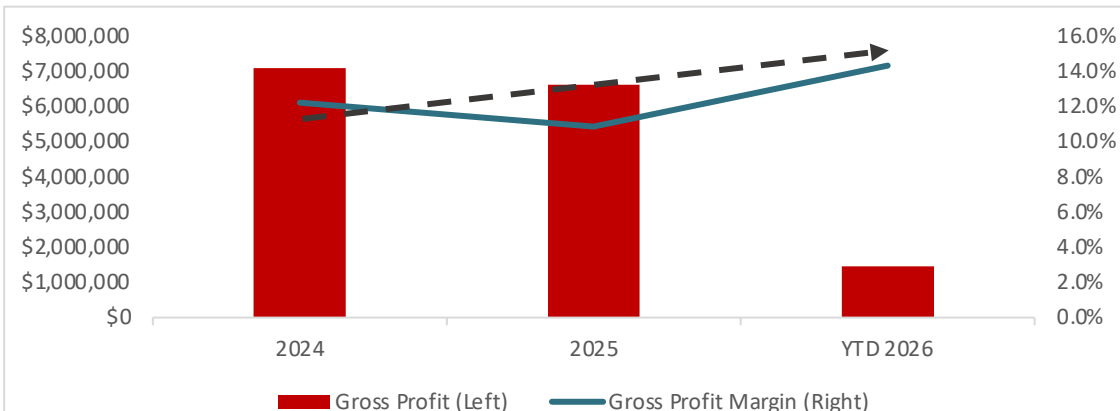
**Adj. BITDA
Y/Y Improvement**

Path to Profitability

- Adj. EBITDA loss 27% narrower than Q1-25
- 36% Reduction in OpEx YoY

Reducing Costs, Improving Margins

- Critical Services gross margin up from 28% to 34% QoQ
- 23% increase in total gross margin YoY, from 11.7% to 14.3%
- FY 2025 services ~46% of gross margin composition
- Operating expenses down 36% YoY from ~\$4M in Q1-25 to ~\$2.5M in Q1-26
- 27% Adj. EBITDA loss improvement y/y, moving closer to profitability
- Operating leverage to improve further as revenue mix continues shift toward higher-margin Critical Services and software-enabled engagements



How We Work With Clients: Land and Expand



Initial Contact

A major S&P 500 technology manufacturer contracted Plurilock Critical Services to conduct 360-degree assessment of security options, including its data loss prevention (DLP) and security operations center (SOC) performance and infrastructure.



Plurilock Discovers

The Critical Services team found several major cybersecurity functions operating at risk or below capability—and a fragmented and legacy toolchain consisting of disconnected point solutions.



Expanding Relationship

Two initial successful projects ultimately grew to include eight additional projects—and counting—to substantially re-engineer the customer's cybersecurity universe, resulting in next gen AI capabilities, reduction in risk, and significant cost savings/avoidance.



OUTCOMES

- New client acquired in March 2024
- Over **US\$22 million** total sales in 7 months
- Results for client include **US\$7 million** in cost savings/avoidance
- Re-platformed from legacy technology to best of breed next-gen AI tech
- **Trusted relationship** for ongoing business
- New inbound and brand expansion

Proven Management and Directors



Ian L. Paterson
CEO

15-year cyber and analytics entrepreneur, proven track record in commercializing data science solutions and landing multi-million-dollar accounts.



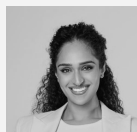
Ali Hakimzadeh, CFA
Executive Chairman

25 years of corporate finance and investment banking experience, involved in over \$1B in small cap financing and M&A across North America. Formerly served as Chairman of **HS GovTech** before sale to private equity.



Ed Hammersla
Independent Director

Formerly head of **Raytheon Cyber Products** and President of **Forcepoint Federal**. Ed held a leading role in developing SELinux and has held leadership positions with IBM, Informix Federal, NEC, and Trusted Computer Solutions.



Veera Singh, CPA
CFO

15-years in finance across public & private sectors, including public practice and leadership roles in mining, technology, manufacturing, and real estate. She brings a disciplined, cross-industry perspective focused on governance, scalability, and value creation.



Jennifer Swindell
Independent Director

Formerly Senior Vice President at **Perspecta** and **Booz Allen Hamilton**, and as a **U.S. Navy** Special Operations Officer. Jen has led strategic initiatives to provide life-cycle security services support to U.S. government agencies.



Blake Corbet
Independent Director

SVP Corp. Dev. Officer at **HEALWELL AI**. Previously co-Head of Investment Banking at **PI Financial Corp.** and has held senior investment banking positions at **Haywood Securities**, **CIBC World Markets** and **Salomon Brothers** over the last 25 years.

World Class Advisors with Defense Relationships

ALLIANCE PARTNER		HIGHLIGHTS	ALLIANCE PARTNER		HIGHLIGHTS
Ed Hammersla Director		- Former Head of Raytheon Cyber Products (NYSE:RTX) - Former Chief Strategy Officer, Forcepoint	Patrick Gorman Advisor		- Former Executive Vice President, Booz Allen Hamilton (NYSE:BAH) - Former CISO, Bank of America - Former CIO, US Intelligence Community
Jennifer Swindell Director		- Former Senior Vice President, Booz Allen Hamilton (NYSE:BAH) - Former Special Operations Officer, US Navy	Chris Pierce Advisor/Consultant		- Former Executive Vice President, Booz Allen Hamilton (NYSE:BAH) - Former Lieutenant in the US Navy
VADM Mike McConnell, USN Ret. Retired Director, Advisor		- Former Director NSA, and Director National Intelligence (DNI) - Former Vice Chair & Co-CEO, Booz Allen Hamilton (NYSE:BAH)	H. Bryan Cunningham Advisor/Consultant		- Former White House Cyber and National Security Lawyer Palantir Senior Advisor - Executive Director of UC Irvine Cybersecurity Policy and Research Institute
VADM Jan Tighe, USN Ret. Advisor		- Former Director of Naval Intelligence - Former Commander of the Tenth Fleet and Fleet Cyber Command, US Navy - Current Board Member, Goldman Sachs (NYSE:GS); General Motors (NYSE:GM); MITRE	Collin Barry Advisor/Consultant		- Former Director, Security & Intelligence Operations, Discord; Expedia - Former Intelligence Analyst, Central Intelligence Agency
Gaétan Houle Advisor/Consultant		- Former Chief Security Officer Airbus (PA:AIR); Bombardier (TSX:BBD) - Former Embassy Security, Canada DND	Philip Rowland Advisor/Consultant		- Former Partner, McKinsey & Company (NYSE:MCK) 20+ Year Defense & Security Private Equity Investor - Advisor, Vimy Forge, Canada's National Defense Accelerator - Mentor, CDL-Defence and UBC Sauder Scale Up
David Kris Advisor/Consultant		- Former Assistant Attorney General for National Security, U.S. Dept of Justice. - Current advisor to U.S. Intelligence Community	Elizabeth Sizeland Advisor/Consultant		- Former Deputy National Security Adviser, U.K. Prime Minister - Former Director General, GCHQ - Non-Resident Senior Fellow, Atlantic Council - Adjunct Professor, Georgetown University
Tucker Zengerle Advisor/Consultant		- Former Vice President of Operations, QOMPLX - C-Level & Operational Leadership, Dun & Bradstreet, Natland & HSBC 20+ Years Scaling Financial Technology & Cybersecurity Operations			

Capitalization Table & Comparables

Current Cap Structure — Aug 25, 2026

Ticker	TSXV:PLUR OTCQB:PLCKF
Share price	\$0.135
52-week high/low	\$0.25/0.09
Market capitalization	\$15M
Common shares	113M
Convertible debentures	13.2M
Warrants	27.7M
Options	8.2M
RSUs	6.8M
Fully diluted shares	169.0M
Cash ³	\$2.6M

Company	Exchange / Ticker	Stock Price ⁽¹⁾	Basic S/O	Market Cap	Enterprise Value	EV/Revenue ⁽²⁾			
						LTM	2026E	2027E	2028E
CACI International, Inc.	NYSE:CACI	\$442.75	22.1	\$9,970	\$15,427	1.7x	1.6x	1.4x	1.4x
Booz Allen Hamilton Holding Corporation	NYSE:BAH	\$64.26	119.9	\$7,738	\$11,132	1.0x	1.0x	1.0x	0.9x
Everforth, Inc. (formerly ASGN)	NYSE:EFOR	\$18.45	41.0	\$752	\$2,141	0.5x	0.5x	0.5x	0.5x
Globant S.A.	NYSE:GLOB	\$32.03	43.2	\$1,394	\$1,725	0.7x	0.7x	0.7x	0.6x
CI&T Inc.	NYSE:CINT	\$3.13	128.5	\$418	\$498	1.0x	0.9x	0.8x	0.7x
The Hackett Group, Inc.	NASDAQ:HCKT	\$10.24	25.2	\$258	\$333	1.1x	1.2x	1.1x	N/A
Telos Corporation	NASDAQ:TLS	\$4.46	74.8	\$342	\$299	1.6x	1.5x	1.4x	1.1x
Allot Ltd.	NASDAQ:ALLT	\$8.05	48.9	\$398	\$309	2.9x	2.7x	2.4x	2.1x
Average		\$72.92	63.0	\$2,659	\$3,983	1.3x	1.3x	1.2x	1.1x
Plurilock Security Inc.	TSXV:PLUR	\$0.07	111.7	8.3	9.0	0.2x	N/A	N/A	N/A

Undervalued Compared to Smaller Peers

- Critical Services driving margin expansion
- High growth peers (Allot, Telos) all trade at much higher-than-average multiples
- Path to profitability validating scalable and services-led model
- Over 50% of PLUR's business from Public Sector
- Over 90% of PLUR's business from United States
- Multiple peers acquired at premium

Rapidly Consolidating Peer Group Validates Scale is Valuable



- Acquired by: EQT Asia
- ~4.5x EV/Sales
- US\$76/share
(EV of US\$3.0 billion)
- 75% premium closing stock price on April 29, 2024
- 51% premium to 30-day VWAP ending April 29, 2024



- Acquired by: World Wide Technology Holding Co., LLC
- ~1.6x EV/Sales
- C\$24.50/share
(EV of C\$1.8 billion)
- 32% premium to the day prior to commencement of review
- 19% premium to the 90-day VWAP



- Acquired by: H.I.G. Capital
- ~0.5x EV/Sales
- C\$5.50/share
(EV of C\$1.3 billion)
- 57% premium to the closing price and 30-day VWAP ending February 6, 2025
- 56% closing price and 57% premium to February 6, 2025

Why Plurilock?



Longstanding Government and Commercial Track Record

Trusted by Five-Eyes governments, NATO-aligned agencies, and Global 2000 enterprises



Critical Services Driving Growth and Margin Expansion

PLCS 163% y/y growth



Qualified Pipeline of Multi-Year Defense and International Opportunities

Unprecedented budgets to secure critical systems and infrastructure



World Class Team and Strategic Partner Ecosystem

Working alongside Tier-1 defense integrators on cybersecurity delivery



Proven M&A and Integration Strategy

Multiple acquisitions and continues to explore accretive opportunities





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Executive Chairman

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Glossary & Program Details

Offer	Full Name	Country	Streams	Coverage and Products
PISA	Physical Infrastructure Supply Arrangement	CAN	Hardware	Nutanix infrastructure equipment
NMSO	National Master Standing Offer	CAN	Hardware	Dell, HP, Lenovo (Desktops, Notebooks, Monitors and Peripherals)
Toner NMSO	Toner National Master Standing Offer	CAN	Hardware	Various printer toner cartridges
SLSA	Software Licenses Supply Arrangement	CAN	Software	Cisco, IGEL, Nutanix, Tenable, Trend Micro, Veeam, VMware
VMware MPA	Virtual Machine-ware Master Purchase Agreement	CAN	Software	Direct VMware; Shared Services CAN purchase authorization
CSPV	Cyber Security Procurement Vehicle	CAN	Software, Services	Pre-qualified cyber security ecosystem; on-prem and cloud, plus training
TBIPS	Task-Based Informatics Professional Services	CAN	Services	Task-based IT professional services
TSPS	Task/Solution Professional Services	CAN	Services	HR services, consulting / change management, project management
SBIPS	Solutions-Based Informatics Professional Services	CAN	Services	Solutions-based IT professional services
THS	Temporary Help Services	CAN	Services	Temporary professional staffing
ProServices	Professional Services	CAN	Services	Professional consulting for specialized projects
VMware Subcontracting	Virtual Machine-ware Professional Services Subcontractor (Federal)	CAN	Services	VMware professional services delivery
SEWP V	Solutions for Enterprise-Wide Procurement (NASA)	USA	Hardware, Software, Services	Government-wide IT & cyber acquisition contract (GWAC)
SEWP VI	Solutions for Enterprise-Wide Procurement (NASA)	USA	Hardware, Software, Services	Expanded & modernized scope of SEWP V
CMAS	California Multiple Award Schedule	USA	Hardware, Software, Services	7 contracts; CA state & local government IT products and services
CSDM Lot 1	Cyber Security Dynamic Marketplace - Lot 1 (IDIQ)	NATO	Software, Services	Awarded; multi-award IDIQ spanning all 8 functional cyber categories